# **Merton Council**

# Pension Fund Investment Advisory Panel Agenda

# Distribution:

Cllr. Owen Pritchard (Chair)
Cllr. Adam Bush
Cllr. Mark Allison

Gwyn Isaac (GMB Union Rep) Tina Pickard (Pensioner Rep) Caroline Holland (LBM) Roger Kershaw (LBM)

Nemashe Sivayogan (LBM)

# **Additional Attendees:**

Barry McKay (Barnett Waddingham)

Date: Thursday 9 January 2020

Time: 7.00 pm

Venue: Committee Room B, 1st floor, Merton Civic Centre, London Road,

Morden, SM4 5DX

This is a public meeting and attendance by the public is encouraged and welcomed. For more information about the agenda please contact <a href="Merton.PensionFund@merton.gov.uk">Merton.PensionFund@merton.gov.uk</a> or telephone <a href="mailto:020.8545.3458">020.8545.3458</a>.

All Press contacts: communications@merton.gov.uk, 020 8545 3181

# Pension Fund Investment Advisory Panel Agenda 9 January 2020

1	Apologies for absence	
2	Declarations of pecuniary interest	
3	Minutes of the previous meeting	1 - 2
4	Quarterly Performance Review (July to Sept 2019)	3 - 18
5	Merton Pension Fund Training Policy & Plan 2020/21	19 - 28
6	Merton Pension Fund Work Plan 2020/21	29 - 30
7	AOB	
8	Future meeting dates	
	Future Meeting Date: - 10 March 2020	
9	Exclusion of the Public	
	To RESOLVE that the public are excluded from the meeting during consideration of the following report(s) on the grounds that it is (they are) exempt from disclosure for the reasons stated in the report(s).	
10	Minutes of the previous meeting (exempt)	31 - 32
11	Quarterly Fund and Investment Managers Performance Review (July-Sept 2019) (Decision Making)	33 - 82
12	Presentation by Actuary - 2019 Triennial Valuation results	83 - 98
13	Update on the Risk Management Strategy	
14	Governance Review update and next steps	99 - 114

# Note on declarations of interest

Members are advised to declare any Disclosable Pecuniary Interest in any matter to be considered at the meeting. If a pecuniary interest is declared they should withdraw from the meeting room during the whole of the consideration of that mater and must not participate in any vote on that matter. If members consider they should not participate because of a non-pecuniary interest which may give rise to a perception of bias, they should declare this, .withdraw and not participate in consideration of the item. For further advice please speak with the Assistant Director of Corporate Governance.

### **Merton Pension Fund Advisory Panel (Part 1)**

# Minutes of the meeting held on

26 September 2019

### Attendance:

Cllr. Owen Pritchard (Chair),

Cllr. David Williams

Gwyn Isaac (GMB Union Rep)

Roger Kershaw (LBM)

Nemashe Sivayogan (LBM)

# **Apologies received from**

Cllr. Adam Bush

Cllr. Mark Allison

Caroline Holland (LBM)

Tina Pickard (UNISON Union Rep)

### Additional Attendees:

Aniket Bhaduri and Adam Briggs (JLT)

# 1.0 MEETING (Part 1)

- 1.1 Introductions made by Chair.
- 1.2 Members Declaration of Interest None.

# 2.0 PRESENTATION OF MINUTES OF LAST MEETING (18th July 2019)

2.1 Agreed as true record.

# 3.0 QUARTERLY FUND PERFORMANCE (April-June 2019)

- 3.1 Performance has been good. Over the 3 months to 30 June 2019, total Fund assets returned 4.8% compared to the target of 1.3%. Outperforming its target by 3.5%.
- 3.2 The Fund's total market value increased by £42m in the quarter, from £720.7m to £762.7m. Over the last 12 months, the Fund performance is 7.9%, and 3 year annualised performance is 9.7%. The annual performance target is 5.5%.

### 4.0 AOB

## **Future meeting dates:**

9 January 2020

10 March 2020



# Committee:

**London Borough of Merton Pension Committee Date: 09 Jan 2020** 

London Borough of Merton Pension Board Date: 09 Jan 2020

Wards: All

Subject: Merton Pension Fund Performance – September 2019

Lead officer: Caroline Holland - Director of Corporate Services

Lead member: Councillor. Mark Allison.

Contact officer: Roger Kershaw- AD Resources

This is a Public Document

## RECOMMENDATION

Members are asked to note the content of this report, in particular, the market values and performance of the total fund and component portfolios for the quarter ending 30 Sept 2019, attribution of the results and the market environment during the period.

# 1.0 PURPOSE OF REPORT

- 1.1 To report the investment performance at total fund level, and of the individual fund managers, for the quarter to 30 Sept 2019. The report highlights the performance of the total Fund by asset class compared to the customised benchmark.
- 1.2 The report gives the Committee a consistent basis on which to review the performance of the Fund as at 30 Sept 2019 and provide information to support future actions including periodic rebalancing and review of investment strategy and investment management arrangement.

## 2.0 FUND PERFORMANCE

2.1 The attached Fund Analysis & Performance Report (Appendix 1) produced by the Fund's investment and performance consultants JLT Employee Benefits provides useful analysis and insights of the Pension Fund activities and results for the quarter to 30 Sept 2019.

The table overleaf shows the performace for the period 30 Sept 2019.

Manager 15 and	3 mon	ths %	12 months %		3 years % p.a.	
Manager / Fund	Fund	Bmark	Fund	Bmark	Fund	Bmark
UBS- Passive Equity Fund*	3.9	n/a	7.6	n/a	10.3	n/a
UBS – Alternative Beta	4.7	4.6	n/a	n/a	n/a	n/a
LCIV RBC Sustainable Equity Fund	1.2	3.8	8.4	7.8	n/a	n/a
LCIV Global Alpha Growth Fund	0.7	3.4	6.7	8.2	n/a	n/a
BlackRock World Low Carbon Equity Tracker Fund	4.3	4.1	n/a	n/a	n/a	n/a
Global Equities		•		•		
Aberdeen Global Emerging Market Equities Fund	-1.4	-1.0	9.7	4.1	n/a	n/a
UBS - HALO EM Fund	-0.2	-1.1	n/a	n/a	n/a	n/a
Emerging Market Equities						
LCIV Global Total Return Fund	0.9	1.7	2.6	7.6	n/a	n/a
LCIV Diversified Growth Fund	2.2	1.1	4.5	4.3	n/a	n/a
Diversified Growth Fund						
UBS Triton Property Unit Trust	0.9	0.4	4.1	2.2	7.7	6.7
BlackRock UK Property Fund	0.2	0.4	1.9	2.2	6.5	6.7
Property		· ·				
MIRA Infrastructure Global Solution II, L.P.	1.6	1.8	n/a	n/a	n/a	n/a
Quinbrook Low Carbon Power LP	6.0	1.8	n/a	n/a	n/a	n/a
Infrastructure		· ·				'
Permira Credit Solutions IV**	n/a	n/a	n/a	n/a	n/a	n/a
Churchill Middle Market Senior Loan Fund II	4.9	1.8	n/a	n/a	n/a	n/a
Private Credit						
Growth Assets						
Aberdeen Bonds Portfolio	8.0	7.8	19.1	18.9	5.1	4.8
Bonds						
LCIV MAC Fund	0.6	1.2	3.0	4.9	n/a	n/a
Multi-Asset Credit		<u>'</u>				
Stabilising Assets						,
TOTAL MERTON PENSION FUND	2.7		8.4		8.9	
TOTAL MERTION PERSON SIND					0.0	
Strategic Target (5.5% p.a.)	1.3		5.5		5.5	

Returns for private market managers are approximate, and may be low initially due to the J-curve effect. Private market investment performance is calculated on an IRR basis. All other manager performance is calculated using time-weighted rate of return.

Over the 3 months to 30 Sept 2019, total Fund assets returned 2.7% compared to the target of 1.3%. This equates to outperformance by 1.4%. The Fund's total market value increased by £6.7m over the quarter, from £763.0m to £769.7m. Over the last 12 months, the Fund performance is 8.4%, and 3 year annualised performance is 8.9%. The annual performance target is 5.5%.

<sup>\*</sup> Benchmark suspended in Q2 2018 as a result of transition activity. This impacts 3 month, 12 month and 3 year benchmark returns.

<sup>\*\*</sup>The Fund invested into the Permira Credit Solutions IV on 26th September 2019. Insufficient data to provide performance figures at this time.

2.3 The table below shows the total fund valuation and the movements in investments during the respective quarter.

	30-June	-19			30-September-19	
Manager / Fund	Valuation £000s	Weight %	Cashflow £000s	Growth £000s	Valuation £000s	Weight %
UBS - Passive Equity	95,451	12.5	-15,000	3,706	84,157	10.9
UBS – Alternative Beta	75,004	9.8	-	3,482	78,486	10.2
LCIV RBC Sustainable Equity Fund	80,238	10.5	-	924	81,162	10.5
LCIV Global Alpha Growth Fund	76,537	10.0	-	506	77,043	10.0
BlackRock World Low Carbon Equity Tracker Fund	75,872	9.9	-	3,241	79,113	10.3
Global Equities	403,102	52.8			399,962	52.0
Aberdeen Emerging Market Equities Fund	30,910	4.1	-	-517	30,393	3.9
UBS - HALO EM Fund	47,339	6.2	-	-25	47,314	6.1
Emerging Market Equities	78,249	10.3	'		77,707	10.1
LCIV Global Total Return Fund	34,041	4.5	-	300	34,341	4.5
LCIV Diversified Growth Fund	33,266	4.4	-	724	33,989	4.4
Diversified Growth Fund	67,306	8.8			68,330	8.9
UBS Triton Property Unit Trust	17,077	2.2	-	143	17,220	2.2
BlackRock UK Property Fund	7,884	1.0	-	-44	7,840	1.0
Property	24,961	3.3			25,060	3.3
MIRA Infrastructure Global Solution II, L.P.*	4,746	0.6	3,319	102	8,167	1.1
Quinbrook Low Carbon Power LP	5,492	0.7	1,947	402	7,840	1.0
Infrastructure	10,238	1.3			16,007	2.1
Permira Credit Solutions IV	237	0.0	2,391	398	2,789	0.4
Churchill Middle Market Senior Loan Fund II	4,580	0.6	-	222	4,802	0.6
Private Credit	4,816	0.6			7,591	1.0
Growth Assets	588,673	77.2			594,657	77.3
Aberdeen Bonds	90,005	11.8	-	7,103	97,108	12.6
Bonds	90,005	11.8			97,108	12.6
LCIV MAC Fund	70,584	9.3	-	340	70,924	9.2
Multi Asset Credit	70,584	9.3			70,924	9.2
Stabilising Assets	160,589	21.1			168,032	21.8
Cash	13,704	1.8	-6,681	-	7,024	0.9
TOTAL MERTON PENSION FUND	762,967	100.0			769,713	100.0

NOTE: INCOME REINVESTED BY LCIV FUNDS IN THE QUARTER AMOUNTED TO £0.5M.

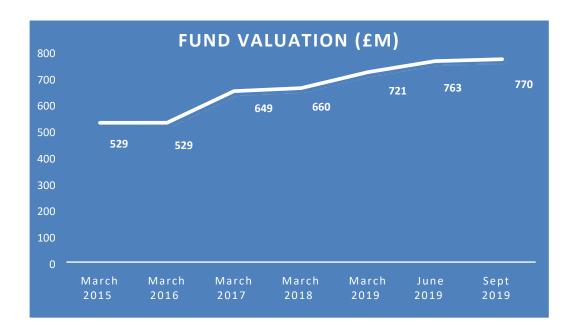
\*Valuation as at 30.09.2019 for MIRA Infrastructure Global Solution II, L.P. Is based on the March valuation plus cashflows in Q3 2019. The growth in the quarter is therefore solely due to currency movements. Up to date manager data is not available until 120 days after quarter end.

2.4 During the quarter the Fund continued implementing its new investment strategy and the chart below details the Fund's strategic asset allocation and the actual allocation to date.

2.5 In the quarter the Fund moved assets on to the private market investments. £5.3m was invested in infrastructure and £2.4m in Private debt. The full capital committements will be drawn in stages as capital calls over 3-5 years.

Asset Class	Market Value £000s	Actual Weight %	Strategic Allocation %	Relative %	Strategic Range %
Global Equities	399,962	52.0	40.0	12.0	15-85
Emerging Market Equities	77,707	10.1	10.0	0.1	0-20
Diversified Growth Fund	68,330	8.9	10.0	-1.1	0-20
Property	25,060	3.3	5.0	-1.7	0-10
Private Credit	7,591	1.0	7.5	-6.5	0-10
Infrastructure	16,007	2.1	7.5	-5.4	0-15
Long Index Linked Gilts	56,572	7.4	10.0	-2.6	0-30
Corporate Bonds	40,538	5.3	-	5.3	0-10
Multi Asset Credit	70,924	9.2	10.0	-0.8	0-20
Cash	7,024	0.9	-	0.9	-
TOTAL MERTON PENSION FUND	769,713	100.0	100.0	-	

2.6 The following graph illustrates the Fund's market value trend over the past 5 years and as at 30 Sept 2019. It shows that in this period the Fund value has appreciated by £241m or 31%.



# 3.0 Market Background/Outlook

3.1 Global economic growth has continued to decelerate amid the uncertainty associated with global trade and technology conflicts, although sharply lower bond yields should provide some cushion for consumers and businesses against other headwinds. The range of potential growth and inflation outcomes has risen as this historically long economic cycle extends.

- 3.2 There was a notable shift to a focus on the outlook for monetary policy and economic growth earlier in the quarter, as investors positioned themselves for a turn towards easing from major central banks such as the Fed and the ECB given continued mixed economic news. Although equity and bond markets advanced in tandem earlier in the summer, this pattern diverged in August as many government bond yields hit record lows while equity markets struggled, before a further reversal in September.
- 3.3 Appendix 1 provides more detail on the market statistics and the assets classes the fund is invested in for 3 months, 1 year and 3 years.

# 4. OTHER ISSUES AFFECTING THE FUND

4.1 none

# 5. FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

5.1 All relevant implications are included in the report.

## 6. LEGAL AND STATUTORY IMPLICATIONS

6.1 All relevant implications are included in the report.

# 7. HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

7.1 N/A

## 8. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

8.1 Risk management is an integral part of designing the investment portfolio of the fund.

## 9. BACKGROUND PAPERS

9.1 JLT Employee Benefits performance report.





# 1 STRATEGIC ASSET ALLOCATION

# **30 SEPTEMBER 2019**

# Allocation by underlying asset class

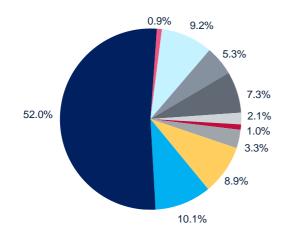
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TOTAL MERTON PENSION FUND	769,713	100.0	100.0	-	

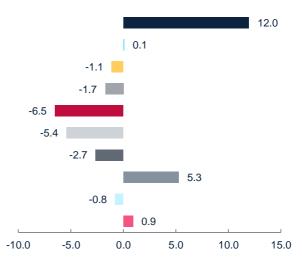
### Points to note

- The Strategic Asset Allocation reflects the strategy to be implemented as part of the 2017 Investment Strategy Review; as such, a number of asset classes will be under or overweight for an interim period until the portfolio is fully constructed.
- Total allocation to Global Equities reduced to 52.0% over the quarter, thereby being 12.0% overweight relative to its strategic allocation. However, this allocation will fall over time as the Fund transitions to Private Credit and Infrastructure.

# **Actual Asset Allocation as at 30 Sept 2019**

# **Deviation from Strategic Allocation (%)**





Note: Totals may not sum due to rounding.

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# 2 VALUATION SUMMARY 30 JUNE 2019 TO 30 SEPTEMBER 2019

	30-June	-19			30-September-19	
Manager / Fund	Valuation £000s	Weight %	Cashflow £000s	Growth £000s	Valuation £000s	Weight %
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# 3 PERFORMANCE SUMMARY PERIOD ENDING 30 SEPTEMBER 2019

Managar / Fund	3 months %		12 mo	nths %	3 years % p.a.	
Manager / Fund	Fund	Bmark	Fund	Bmark	Fund	Bmark
UBS- Passive Equity Fund*	3.9	n/a	7.6	n/a	10.3	n/a
UBS – Alternative Beta	4.7	4.6	n/a	n/a	n/a	n/a
LCIV RBC Sustainable Equity Fund	1.2	3.8	8.4	7.8	n/a	n/a
LCIV Global Alpha Growth Fund	0.7	3.4	6.7	8.2	n/a	n/a
BlackRock World Low Carbon Equity Tracker Fund	4.3	4.1	n/a	n/a	n/a	n/a
Global Equities		<del></del> ,				•
Aberdeen Global Emerging Market Equities Fund	-1.4	-1.0	9.7	4.1	n/a	n/a
UBS – HALO EM Fund	-0.2	-1.1	n/a	n/a	n/a	n/a
Emerging Market Equities						
LCIV Global Total Return Fund	0.9	1.7	2.6	7.6	n/a	n/a
LCIV Diversified Growth Fund	2.2	1.1	4.5	4.3	n/a	n/a
Diversified Growth Fund						
UBS Triton Property Unit Trust	0.9	0.4	4.1	2.2	7.7	6.7
BlackRock UK Property Fund	0.2	0.4	1.9	2.2	6.5	6.7
Property						
MIRA Infrastructure Global Solution II, L.P.	1.6	1.8	n/a	n/a	n/a	n/a
Quinbrook Low Carbon Power LP	6.0	1.8	n/a	n/a	n/a	n/a
Infrastructure						
Permira Credit Solutions IV**	n/a	n/a	n/a	n/a	n/a	n/a
Churchill Middle Market Senior Loan Fund II	4.9	1.8	n/a	n/a	n/a	n/a
Private Credit						
Growth Assets						
Aberdeen Bonds Portfolio	8.0	7.8	19.1	18.9	5.1	4.8
Bonds						
LCIV MAC Fund	0.6	1.2	3.0	4.9	n/a	n/a
Multi-Asset Credit						
Stabilising Assets						
TOTAL MERTON PENSION FUND	27		8.4		8.9	

TOTAL MERTON PENSION FUND	2.7	8.4	8.9
Strategic Target (5.5% p.a.)	1.3	5.5	5.5

Returns for private market managers are approximate, and may be low initially due to the J-curve effect. Private market investment performance is calculated on an IRR basis. All other manager performance is calculated using time-weighted rate of return.

<sup>\*</sup> Benchmark suspended in Q2 2018 as a result of transition activity. This impacts 3 month, 12 month and 3 year benchmark returns.

<sup>\*\*</sup>The Fund invested into the Permira Credit Solutions IV on 26<sup>th</sup> September 2019. Insufficient data to provide performance figures at this time.

# **4 MARKET BACKGROUND**

# PERIOD ENDING 30 SEPT 2019

# MARKET STATISTICS

Market Returns Growth Assets	3 Mths %	1 Year %	3 Years % p.a.
UK Equities	1.3	2.7	6.8
Overseas Developed	3.9	8.2	12.8
North America	4.9	10.4	15.1
Europe (ex UK)	1.6	6.3	10.0
Japan	6.6	0.3	8.4
Asia Pacific (ex Japan)	-1.6	3.7	8.1
Emerging Markets	-0.5	7.1	8.4
Frontier Markets	-7.0	0.2	3.2
Hedge Funds**	0.3	2.1	3.8
Commodities**	-4.7	-18.5	-0.3
High Yield**	0.9	5.4	4.6
Emerging Market Debt	2.5	16.5	4.9
Senior Secured Loans**	0.9	1.4	2.7
Cash	0.2	0.7	0.5

Market Returns Bond Assets	3 Mths %	1 Year %	3 Years % p.a.
UK Gilts (>15 yrs)	11.0	23.0	5.3
Index-Linked Gilts (>5 yrs)	8.7	20.3	5.3
Corporate Bonds (>15 yrs AA)	8.5	21.0	5.2
Non-Gilts (>15 yrs)	7.8	19.3	4.8

Exchange Rates: Change in Sterling	3 Mths %	1 Year %	3 Years % p.a.
Against US Dollar	-3.2	-5.5	-1.7
Against Euro	1.1	0.7	-0.7
Against Yen	-2.9	-10.1	0.41

Inflation Indices	3 Mths %	1 Year %	3 Years % p.a.
Price Inflation – RPI	0.5	2.4	3.2
Price Inflation – CPI	0.5	1.7	2.4
Earnings Inflation*	0.9	3.4	3.1

Yields as at 30 September 2019	% p.a.
UK Equities	4.21
UK Gilts (>15 yrs)	0.91
Real Yield (>5 yrs ILG)	-2.20
Corporate Bonds (>15 yrs AA)	1.81
Non-Gilts (>15 yrs)	2.33

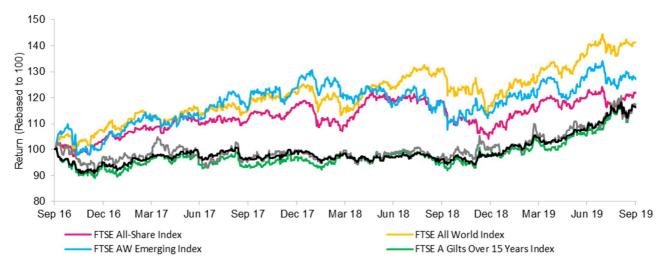
Absolute Change in Yields	3 Mths %	1 Year %	3 Years % p.a.
UK Equities	0.08	0.41	0.75
UK Gilts (>15 yrs)	-0.49	-0.95	-0.51
Real Yield (>5 yrs ILG)	-0.31	-0.71	-0.42
Corporate Bonds (>15 yrs AA)	-0.44	-1.00	-0.42
Non-Gilts (>15 yrs)	-0.45	-0.94	-0.27

Source: Thomson Reuters.

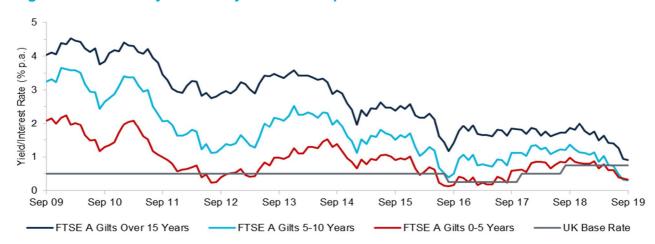
Note: \* Subject to 1 month lag \*\* Local Currency / GBP Hedged

# MARKET SUMMARY CHARTS

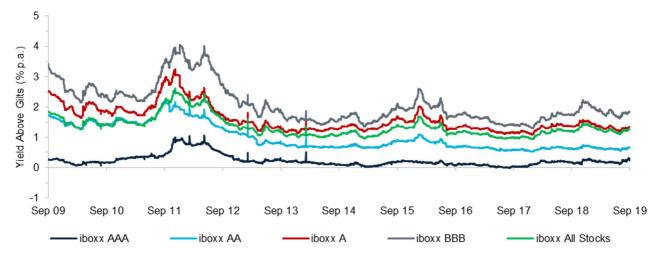
# Market performance - 3 years to 30 September 2019



# UK government bond yields - 10 years to 30 September 2019



# Corporate bond spreads above government bonds – 10 years to 30 September 2019



Source: Thomson Reuters

# **5 MARKET EVENTS**

	What	What happened?		
Asset Class	Positive Factors	Negative Factors		
United Kingdom	The FTSE 100 posted a modest positive return of 1.0% over the quarter despite uncertainties surrounding global economic growth and Brexit. Index performance was primarily driven by defensive and quality sectors.	<ul> <li>Data released by the Office of National Statistics showed that the UK economy contracted by 0.2% over Q2 2019. The contraction was primarily due to Brexit uncertainties and a reduction of stockpiles in the manufacturing sector.</li> </ul>		
North America	<ul> <li>The S&amp;P 500 posted positive returns over the quarter, with most of the gains coming in during the latter half of the quarter.</li> <li>Monetary easing by the US Federal Reserve with an interest rate cut in the month of July and September supported this asset class.</li> </ul>	Concerns over a weak global economic outlook and the ongoing trade conflicts capped equity market gains.		
	<ul> <li>Equity markets closed the quarter in the green despite concerns over trade wars and global growth.</li> <li>The European Central Bank (ECB) cut its interest rates to a record low of -0.5%. It also announced the resumption of its quantitative easing programme, with the purchase of assets worth €20 billion a month for an indefinite period.</li> </ul>	<ul> <li>The Eurozone economy grew at 0.2% over Q2 2019, significantly lower than the 0.4% seen in Q1 2019. Germany registered a GDP contraction of 0.1%, primarily due to trade conflicts and a global economic slowdown.</li> <li>Inflation in the Eurozone continued to remain subdued. The headline annual inflation came in at 0.9% in September, marking a near three year low. Core inflation too remains tepid, at 1%. The current inflation levels remain significantly below the ECB's target of 2.0%.</li> </ul>		
Japan	<ul> <li>Japanese equities rose during the quarter, especially in the first half of September. Expectations of monetary stimulus from major global central banks led to a depreciation of the Japanese Yen, benefiting the export-oriented Japanese equity market.</li> </ul>			
Asia Pacific (ex Japan)		<ul> <li>Escalating trade tensions between the US and China negatively impacted equity markets of this region.</li> </ul>		
Emerging Markets		<ul> <li>Ongoing trade talks between the US and China coupled with global recession fears continues to loom over emerging markets. Due to this, the MSCI Emerging Markets Index posted a negative return of 0.5% over Q3 2019.</li> </ul>		

# Conventional

UK nominal gilts performed well as yields

	What happened?		
Asset Class	Positive Factors	Negative Factors	
Gilts	<ul> <li>fell across all maturities over the quarter, flattening the yield curve. The yield curve inverted for UK nominal gilts maturing within five years.</li> <li>Globally, government bonds rallied on concerns over the ongoing trade conflicts and subdued economic growth.  Additionally, in the UK, increased expectations for an interest rate cut this year by the Bank of England and rising possibility of a no-deal Brexit supported this asset class.</li> <li>Demand for nominal gilts remains robust and auctions by the DMO continue to be oversubscribed.</li> </ul>		
Index-Linked Gilts	<ul> <li>UK index-linked gilts performed well as yields fell across all maturities over the quarter. In contrast to the UK nominal yield curve, the UK index-linked yield curve steepened over the quarter as inflation expectations rose over the medium-term.</li> <li>Sterling depreciated during the quarter, leading to expectations of higher inflation through imports. This resulted in increased demand for this asset class.</li> <li>Demand for index-linked gilts remains robust and auctions by the DMO continue to be oversubscribed.</li> </ul>		
Corporate Bonds	<ul> <li>UK corporate bonds generated positive returns over the quarter, despite wider credit spreads, as corporate bond yields fell owing to a fall in gilt yields.</li> <li>Yields for longer-dated bonds fell more than those for the shorter-dated bonds, flattening the yield curve.</li> </ul>	Most of the sectors witnessed wider credit spreads over the quarter.	
Commodities	<ul> <li>Precious metals were positive over the quarter, posting a 7.1% gain.</li> </ul>	The S&P GSCI Spot Index posted a negative return over the quarter due to a strengthening US Dollar and geopolitical tensions.	
UK Property		<ul> <li>In Q3 2019, Brexit-related uncertainties continued to affect UK construction activities. The IHS Markit/CIPS UK construction purchasing managers' index fell to 43.3 and marked the third consecutive decline for the index. All categories of construction activities (housebuilding, commercial and civil engineering) fell during the quarter.</li> </ul>	

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# Committee:

**London Borough of Merton Pension Fund Advisory Panel Date: 09 January 2020** 

Wards: All

**Subject: Merton Pension Fund Training Policy and Plan** 

Lead officer: Caroline Holland - Director of Corporate Services

Lead member: Councillor.Mark Allison

Contact officer: Roger Kershaw- Assistant Director of Resources

This is a Public Document

# RECOMMENDATION

Members are asked to note the content of this report in particular the training plan for 2020/21 and approve the attached Merton Pension Fund's Training Policy (Appendix 1)

# 1.0 PURPOSE OF REPORT

- 1.1 This report presents the Merton Pension Fund's Training Policy. The 2004 Pensions Act and the Markets in Financial Instruments Directive (MIFIDII) require the trustees of occupational pension schemes to be appropriately trained; have knowledge and understanding of the law relating to pensions and role of trustees; understand the principles of scheme funding and investment, and the management and administration of pension scheme benefits.
- 1.2 To facilitate the ability to make informed Pension decisions for the benefit of all stakeholders, the Pension Fund Advisory Panel (PFAP); the Pension Board (PB) and Officers will, in performing Pension responsibilities be expected to undertake regular training to ensure they have sufficient knowledge of the LGPS, pension benefits and investment issues.

### 2.0 Context

- 2.1 This is the Training Policy of the London Borough of Merton in its role as the Administering Authority of the Merton LGPS Pension Fund. The policy details the training strategy for members of the PFAP, PB and senior officers responsible for the management of the Fund.
- 2.2 The Training Policy is established to aid the PFAP, PB members and officers in performing and developing personally in their individual roles, with the ultimate aim of ensuring that Merton Pension Fund is managed by individuals who have the appropriate levels of knowledge and skills.

# 3.0 Objective

- 3.1 The Pension Fund is managed and its services delivered by people who have the appropriate knowledge and expertise, and that this knowledge and expertise is maintained within the continually changing LGPS and wider pensions landscape.
- 3.2 Those persons responsible for governing the Fund have sufficient expertise to be able to evaluate and challenge the advice they receive, ensure their decisions are robust and well based, and manage any potential conflicts of interest.
- 3.3 The implementation of MiFIDII reclassifies local and public authorities as retail investors from 3rd January 2018. The authority elected for a return to professional status in order to ensure it could access the full range of vehicles and managers to meet the needs of the investment strategy.
- 3.4 To maintain the professional status with the investment managers and to take advantage of new investment options the Fund have a responsibility to ensure that the PFAP members and the officers have the relevant knowledge and they receive regular training to make effective investment decisions.

# 4.0 CIPFA Knowledge and Skills Framework

- 4.1 The Chartered Institute of Public Finance and Accounting (CIPFA) has developed a technical knowledge and skills framework. This framework is intended as a tool for pension funds to determine whether they have the right skill mix to meet their scheme financial management needs and as an assessment tool for individuals to measure their progress and plan their development.
- 4.2 The Fund has to demonstrate that it has adopted the knowledge and skills framework as a basis for the training and development of Members and officers, or outline what alternative basis it has selected to determine develop and measure their skills.
- 5. OTHER ISSUES AFFECTING THE FUND None
- 6. FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS
- 6.1 None.
- 7. LEGAL AND STATUTORY IMPLICATIONS
- 7.1 None.
- 8. HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS
- 8.1 N/A
- 9. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS
- 9.1 None



# LONDON BOROUGH OF MERTON PENSION FUND

# TRAINING POLICY

# Introduction

This is the Training Policy of the London Borough of Merton in its role as the Administering Authority of the Merton LGPS Pension Fund. The policy details the training strategy for members of the Pension Committee (PC), Pension Board (PB) and senior officers responsible for the management of the Fund.

The Training Policy is established to aid the PFAP, PB members and officers in performing and developing personally in their individual roles, with the ultimate aim of ensuring that Merton Pension Fund is managed by individuals who have the appropriate levels of knowledge and skills.

# **Implementation**

This Policy was approved on 07 March 2018 and updated in January 2020 by the Merton Pension Fund Advisory Panel and it is effective from this date.

This policy will be reviewed annually to ensure it remains up to date and meets the necessary regulatory requirements and the Fund's specific needs. It will be available on our website at: [add link].

# **Objectives**

The Merton Pension Fund's (Fund) objectives relating to knowledge and skills are:

- The pension funds are managed and their services delivered by people who have the appropriate knowledge and expertise, and that this knowledge and expertise is maintained within the continually changing LGPS and wider pensions landscape.
- Those persons responsible for governing the Fund have sufficient expertise to be able to evaluate and challenge the advice they receive, ensure their decisions are robust and well based, and manage any potential conflicts of interest.

All PFAP, PB members, officers and advisers to whom this Policy applies are expected to continually demonstrate their own personal commitment to training and in ensuring these objectives are met.

To assist in achieving these objectives, the Fund will aim for compliance with:

- ➤ The CIPFA's Knowledge and Skills Frameworks.
- ➤ The knowledge and skills elements of the Public Service Pensions Act 2013 and the Pensions Regulator's (tPR) Code of Practice.

# **Application**

The Training Policy applies to all members of the PFAP PB including scheme member and employer representatives. It also applies to all officers in the Merton Pension Fund are also expected to demonstrate they can meet the objectives of this Policy.

# CIPFA Knowledge and Skills Framework

The CIPFA Training Policy applies to all members of the PFAP, including scheme member and employer representatives. It also applies to all officers in the Fund. Advisers to the Merton Pension Fund are also expected to demonstrate they can meet the objectives of this Policy.

# The Merton Pension Fund training plan

The Merton Pension Fund recognises that attaining and then maintaining relevant knowledge and skills is a continual process for PFAP.PB members and officers, and training is a key element of this. The Merton pension Fund will develop a rolling Training Plan based on the following key elements:

# • Areas of knowledge and understanding required

The core technical requirements for those working in public sector finance are:

# • Pensions Legislation

Have a working knowledge of the Local Government Pension Scheme and discretionary policies.

## • Public Sector Pensions Governance

Understand how the pension board interacts with other elements of the governance structure.

# • Pensions Administration

Understand the requirements of this complex area and assist the Scheme Manager to ensure compliance.

# • Pensions Accounting and Auditing Standards

Understanding the accounting and audit requirements

# • Pensions Services Procurement and Relationship Management

Gain an understanding of the procurement rules for the public sector

# • Investment Performance and Risk Management

Gain an understanding of investment risk and performance

## • Financial Markets and Product Knowledge

Understand how the pension fund manages its investment portfolio to ensure that this is done effectively.

# • Actuarial methods, Standards and Practices

Understand the work of the actuary and the way in which actuarial information is produced.

All training costs will be met directly by the Pension Fund.

# **General Awareness**

PFAP,PB members and officers are expected to maintain a reasonable knowledge of ongoing developments and current issues, which will allow them to have a good level of general awareness of pension related matters,

Each of these areas will be focused on the role of the individual including Pension Committee members requiring more detailed knowledge of investment matters.

# The Training Plan will be delivered through a variety of methods including:

- ➤ In-house training days provided by officers and/or external providers
- > Training as part of meetings (e.g. Pension Committee) provided by officers and/or external advisers
- > External training events London CIV,
- > Circulation of reading material
- ➤ Attendance at seminars and conferences offered by industry wide bodies
- ➤ Attendance at meetings and events with the Merton Pension Fund's investment managers and advisors
- > Links to on-line training

In addition to the above Merton Pension Fund's officers and advisers are available to answer any queries on an ongoing basis

### Measurement and assessment

In order to identify whether we are meeting the objectives of this policy we will:

- 1) Compare and report on attendance at training based on the following:
  - ➤ Individual Training Needs ensuring training on the key elements takes place for each individual at least once every three years.
  - ➤ Risk Based Training Compulsory attendance required PC members and officers at planned risk based training sessions. 

    General Awareness each PC member or officer to attend at least one day each year of general awareness training or events.
  - ➤ Induction training identified areas of for individual training need to be completed within six months.
- 2) Carry out an independent review of our governance arrangements,

# Reporting

A report will be presented to the PFAP and PB on an annual basis setting out:

☐ the training provided / attended in the previous year at an individual level

• Future training needs and the training plan for the next financial year.

# 2020/21 Training plan

Topic	Date	Duration
Investment strategy	March 2020	1 hours
review and asset		
classes		
Pension Fund	July 2020	1 hours
Governance		
arrangement and the		
tPR Requirement		
Good Governance		
Review		
ESG -the responsivity	Sept 2020	1 hour
at the Fund and the		
Pool level		
Asset classes – As per	Nov 2020	1 hours
the new investment		
strategy		
Pension administration	March 2021	1 hours
and accounting		



# **Pension Fund Work Plan**

Planned Activities	Expected completion time	Actual completion time
Qtr 4 (2019/20)		
2019 Valuation- sign off	Jan to March 2020	
Employers Open day	Jan to March 2020	
Governance Review	Jan to March 2020	
Members open day	Jan to March 2020	
investment Strategy Review	Jan to March 2020	
Training	Jan to March 2020	
2019-20 Audit plan	Jan to March 2020	
Quarterly Performance Review	Jan to March 2020	
Training		
Qtr 1 (2020/21)		
New Pension Board in Place	April to June 2020	
Procurement of Investment Consultant & Actuary	April to June 2020	
Quarterly Performance Review	April to June 2020	
Training		
2 2 422242		
Qtr 2 (2020/21)		
Update Procurement process	July to Sept 2020	
Pensions Risk Register	July to Sept 2020	
Quarterly Performance Review	July to Sept 2020	



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



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